

FY15 Budget Recommendation and FY16-17 Budget Plan

2014 Annual Town Meeting
Article 19: FY15 General Fund Operating
Budget

Approach to FY2015 -FY2017

- Limit increases in the property tax levy to 1.25%
 - Maintain that reduced tax levy over multiple fiscal years
 - Keep avg residential tax bill increase to \$100 per year
- Avoid shifting shares of tax levy beyond the current 60-40 split to protect taxpayers
- Hit our highest municipal and school operating budget priorities
- Prepare for major capital outlay for new school - FY17
 - capital stabilization fund: \$4 million by FY17
 - plus excess levy capacity: \$6.6 million by FY17
- Sustainable plan over multiple years

FY15 Revenue Sources

- How do we build revenue? In order:
 - Local Receipts estimate
 - State Aid Estimate
 - Enterprise Indirect Estimate
 - Miscellaneous
 - Free Cash
 - Property Tax Levy
 - New Growth Tax revenue
- Fixed Amounts
- Whatever is needed to fund the bottom line, but not to exceed 2.5% per year

FY15 Revenue Sources

- Local Receipts Estimate \$19.4 million
 - Overall growth of 2.2% or \$410,000 from FY14 base- receipts grow from 1-4%
- State Aid Estimate \$46.88 million
 - Ch 70 growth of 7%; LAR: \$434,920 less
 - UGGA growth of 1.5%; LAR: \$109,672 more
 - (\$325,248) risk to current estimate
- Enterprise Indirect Est. \$2.9 million (3%)
 - Water and Sewer overhead charge
 - Affects rates
- Miscellaneous \$65,000

FY15 Revenue Sources

- Free Cash Certified for FY13 is \$9.1 million
 - FY15 policy revenue \$1.1 million
 - *Recommended revenue for FY15 \$0*
 - *Use extra in FY16 and FY17*
 - Stabilization fund \$2,009,194 (25%)
 - Recommend \$639,574 (8%)
 - Capital budget \$1,607,355 (20%)!
 - **Recommend \$2,284,194 (25%) into a formal stabilization fund**
 - OPEB Trust \$1,205,516 (15%)
 - Recommend \$913,678 (10%)
- Manage Free Cash use over a 3 year period

FY15 Revenue Sources

- Property Tax Levy-1.25% plan over 3 years
 - Raise the levy for FY15 in sync w/FY16 & FY17
 - Impact of average residential bill over the same period
 - estimate \$100 increase per year
 - Manage the tax burden share so it does not swing wildly toward residential or commercial
 - Use free cash and manage spending to reach levy target goals
 - \$1.69 million tax burden reserve
- New growth: \$942,209 (+8%)
 - 9% and 8% growth in FY16 and FY17

FY15 Revenue Decisions Impact Future Revenue

- Targeting all financial cost reductions in the first year will mean higher incremental tax increases in subsequent years
 - We parse the savings over three years in order to moderate tax increases over three years
 - This creates financial flexibility and revenue capacity to accommodate the Schools building projects

FY15 Recommended Revenue

Total Revenue: \$246,118,133

FY15 Recommended Spending

Total: \$247,497,882

Deficit: (\$1,254,749)

Add Litigation Contingency Fund of \$125,000 (a separate appropriation)

Total Deficit: (\$1,379,749)

We can vote a deficit budget at this stage; vote final changes in the Fall Town Meeting

FY15 Level Service Spending

- Health Insurance reduction \$5 million
 - Debt Service increase \$1.08 million
 - Fire Dept *decrease* \$45,260 (-.3%)
 - Police Dept *decrease* \$25,503 (-.2%)
 - Overall increase in Municipal Department Budgets: \$1.2 million (2.2%)
 - Increase in Keefe Tech \$361,288 (4.4%)
 - Increase in Snow & ice budget \$100,000 (7%)
- Beginning to see turn over adjustments

#1 Priority Recommendations Highlights

- 7 Police officers
 - Continue phased staffing increase to provide enhanced police services
- Board of Health reorganization
 - Increase effectiveness and efficiency
- Facilities Management Reorganization
 - Adequately staff for implementation of building capital and maintenance plan
- Secondary Internet Connection
 - Technology Services - Gov't wide
- F/T Admin Assistant for Permitting, Logistics and Construction in Fire Dept
 - Continue improved permitting services

#1 Priority Recommendations Highlights

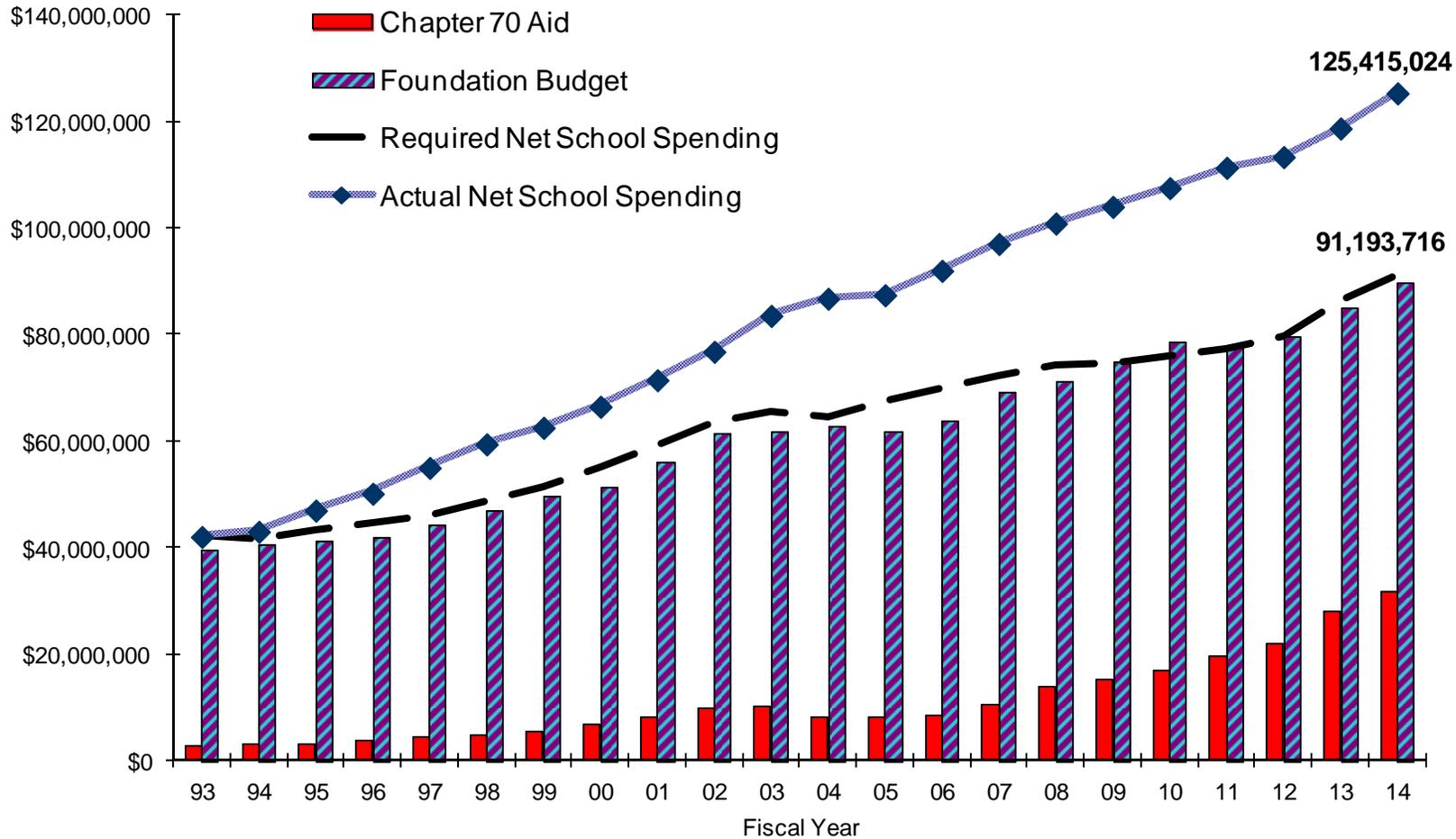
- Establish a seasonal conservation trails crew
 - to better manage conservation properties
- Enhanced Cemetery repairs
- Add resources for Benefits management and Workers Compensation oversight
- Specialty Alzheimer Support Program at Council on Aging
- Historic & Historic District Commission initiatives
 - historic place designation for Clayes House

#1 Priority Recommendation Highlights

- Procurement bid/document management software
 - Take advantage of technology to make information more accessible to bidders, contractors and staff
- Capital and Operating Budget Management and Reporting software
 - Modernize current systems to be more robust and interactive
- \$7.25 million to support School District
 - 7.1% increase includes level service and rebuilding funds

#1 Priority Recommendation Highlights

Continue Financial Commitment to Framingham Schools



#2 Priority Recommendation Highlights

- Economic Development Plan for Golden Triangle folded into Base EDIC budget
- Add Plumber (1 FTE) to Facilities Management
- Expand hours for Asst Supervisor of Branch Library Services and expand summer Library hours
- Restore two seasonal Camp Director positions in Park and Rec
- COPLINK enhanced crime analysis software and staff (2 FTEs)
- Assistant Director for Highway and Sanitation

Service Improvement Summary

- Municipal Priority #1 funded: \$905,455
 - Net level service offsets: -\$157,574
- Municipal Priority #2 Funded: \$282,200
- Total Municipal Service Improvement: \$1 million
 - Total recommended positions: 17.6 FTEs
- Deferred Municipal Department Requests: \$484,457 and 5.9 FTEs